Information Session: Introduction to the CPUC Equitable Resiliency Study

Grid Resiliency and Microgrids Team, Energy Division September 10, 2024 10:00 AM–12:00 PM Pacific



California Public Utilities Commission

WebEx and Call-In Information

Join by Computer:

https://lumen.webex.com/lumen/j.php?MTID=m7a84f38e59125e610d06aba0a4c1e61c

Event number: 2535 134 9849

Event password: 1234

Join by Phone:

1-415-655-0001 (Local/U.S. Toll)

Access Code: 2535 134 9849

(Staff recommends using your computer's audio if possible.)

Notes:

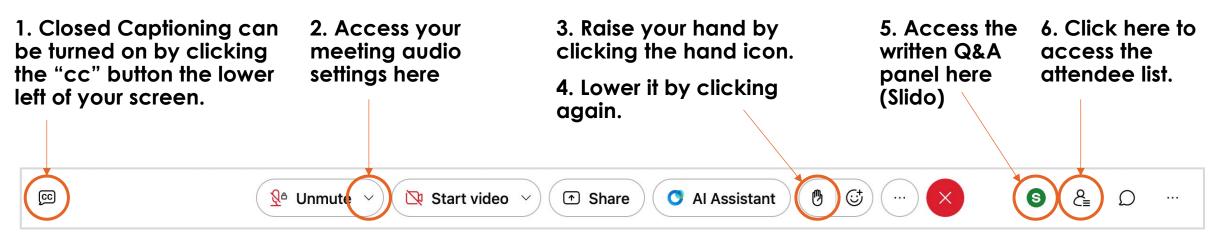
- Today's presentations are available in the meeting invite (follow link above) and will be available shortly after the meeting on https://www.cpuc.ca.gov/resiliencyandmicrogrids.
- This meeting will be recorded and posted on <u>https://www.cpuc.ca.gov/resiliencyandmicrogrids</u>.
- While one or more Commissioners and/or their staff may be present, no decisions will be made at this meeting.

WebEx Logistics

- All attendees are muted on entry by default.
- Questions can be asked verbally during Q&A segments using the "raise hand" function.
 - The host will request to unmute you during Q&A portions _______ [and you will have a maximum of 2 minutes to ask your question].
 - Please lower your hand after you've asked your question by clicking on "raise hand" again.
 - If you have another question, please "re-raise your hand" by clicking on the "raise hand" button twice.



• Questions can also be written in the Q&A box and will be answered verbally during Q&A segments.



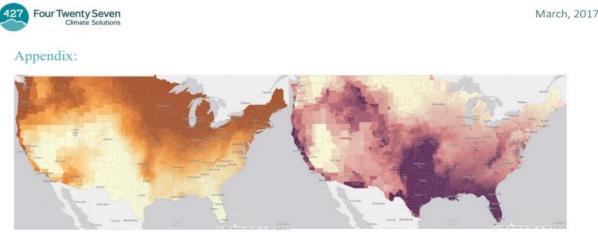
Agenda

 Introduction (CPUC Staff) a. WebEx logistics, agenda review 	10:00a-10:05a (Pacific)
 II. Review of Resiliency Work To-Date (CPUC Staff) a. 4-Pillar Methodology development and demonstrations b. Need for a comprehensive analytical tool c. Vision for the CPUC Equitable Resiliency study 	10:05a–10:15a
III. Equitable Resiliency Index & Demos (incl. Q&A and polls) (Lumen Energy Strategy, Spatial Informatics Group)	10:15a–11:25a
a. Analytical approach and work plan (Lumen) b. Overview of key data sources (Lumen) c. Examples of geo-spatial decision support tools and indices (SIG)	10:15a-10:45a 10:45a-11:05a 11:05a-11:25a
 IV. Additional Q&A V. Next Steps, Upcoming Information Sessions (CPUC Staff) 	11:25a–11:50a 11:50a–12:00p

Review of Resiliency Work To-Date (CPUC Staff)

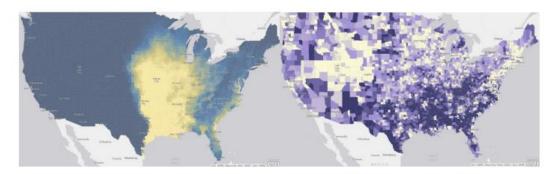
The Problem to Solve: How can we optimize grid investments to integrate resiliency?

- CLIMATE CHANGE DISRUPTIONS: We are expecting more extreme disruptions and a wider range of types of disruptions. Climate change is turning Low Frequency/High Impact events into High Frequency/High Impact events.
- EQUITY DISPARITY: Equity disparity is revealing itself with each event; resiliency valuation is different for those at opposite ends of the equity and wealth spectrum.
- INTERDEPENDENCIES: Disruptions highlight interdependencies between critical infrastructure systems.
- DECARBONIZATION/ELECTRIFICATION: To minimize climate change, it is critical to shift to decarbonized electrification. As this increases dependency on electrical system, it is also critical that measures are taken to increase confidence in electrification.



Map 2. Change in the severity of very hot days Average change in the max wet-bulb temperature between 1981-2005 and 2045-2049

Map 3. Change in the frequency of very hot days Average number of days over the historical 95th percentile in 2045-2049)



Map 4. Average number of days that exceed HHSI category II days in 2045-2049

Map 5. Social Vulnerability Score (2016)

System Function Relationships to Measure Improved Resiliency

ENERGY System Function:

- operating levels MW, MW/hrs, MW * hours
- infrastructure levels -- # lines/circuits functional, # lines/circuits tripped, # lines/circuits restored

INTERDEPENDENT System Functions:

- Water/Wastewater
- Gas
- Communications
- Transportation

ECONOMIC System Function:

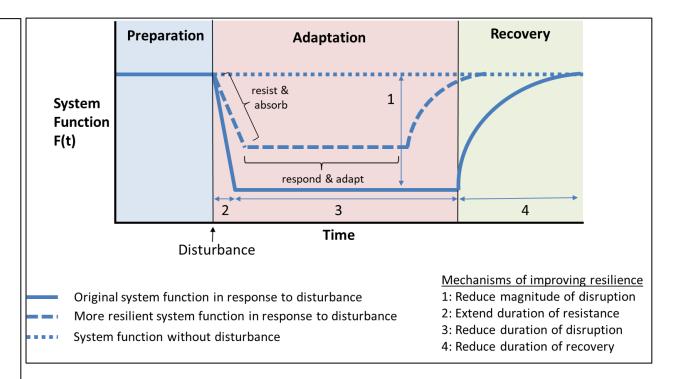
- Revenue and productivity due to power disruption
- Income and perishable losses due to power disruption

SOCIAL/EQUITY System Function:

- # of vulnerable or disadvantaged population in area served
- # of Critical Facilities
- Change in Social Burden Index (ReNCAT)

ENVIRONMENTAL System function:

GHG, Criteria Air Pollutant Emissions



Resilience Trapezoid (adapted from Panteli, et al. (2017); T. Ding, Y. Lin, G. Li, et al. (2017); T. Ding, Y. Lin, Z. Bie, et al. (2017))

4-Pillar Methodology of Equitable Resiliency Evaluation and Planning

I. Baseline Assessment

- 1) Define geographical area of study
- 2) Define load tiers or resilience categories (Critical, Priority, Discretionary)
- 3) Identify minimum resiliency targets within load tiers (e.g. 100% Critical, 30% Priority, 0% Discretionary)
- 4) Define hazards to consider (All-Hazard assessment, analysis, ranking, weighting)
- 5) Conduct assessment of current resiliency when disrupted from Hazard 1, Hazard 2, Hazard 3 (according to Hazard assessment)
- 6) Results of resilience assessment Identify resiliency deficits and priorities and resiliency metric reporting of baseline levels

II. Mitigation Measure Assessment

- 1) Identify potential mitigation measure options
- 2) Assess ability of each mitigation option to reach resiliency targets for Hazard 1, Hazard 2, Hazard 3
- 3) Compare costs of each mitigation option to reach resiliency targets for Hazard 1, Hazard 2, Hazard 3

III. Resiliency "Scorecard"

- 1) Resiliency Scorecard is a suggested tool that provides a basic benchmark of achievement but recognizes that more can be done.
- 2) Scoring reflects resiliency configuration characteristics.
- 3) Scoring system provides for different areas of improvement (e.g. 100% resilience targets are met, but configuration uses 70% fossil fuel resources to meet those targets, improvement would be to decrease fossil fuel resources while maintaining targets. Would result in a higher "score."

IV. Resiliency Response Assessment (computer modeling or post-disruption approach)

- 1) Conduct Baseline Assessment (1-6).
- 2) After implementation of chosen mitigation measure option, conduct annual data collection of Resiliency Metrics,
- 3) Assess achievement of resiliency targets and any changes in community impacts

Energy Division Workshop Series on Resiliency

Dates	Workshop	Presenters	Description
05/10/2022	Interruption Cost Estimate (ICE) Calculator / Power Outage Economic Tool (POET)	Lawrence Berkeley National Labs	Top-down econometric reflection of the value of lost load
07/22/2022, 07/26/2023, 11/28/2023	Resiliency Node Cluster Analysis Tool (ReNCAT) and the Social Burden Index (SBI); Pilot Partnership Project	Sandia National Labs and Southern California Edison (SCE)	Bottom-up reflection of social burden and impacts of large-scale electrical system disruption
08/22/2023	The Value of Sharing and Consolidating Critical Community, Electricity, and Natural Hazard Information	Lawrence Berkeley National Labs	Translating hazard mitigation plans into geospatial layers to enable greater coordination of resilience planning between local authorities and utilities
10/19/2023	Use Case Demonstrations of the 4-Pillar Methodology of Resiliency Planning and Evaluation	San Diego Gas & Electric (SDG&E) and Sonoma County Junior College District	4 Pillar Methodology applied to small scale and medium scale applications of resilience planning
05/10/2023, 09/05/2023 11/08/2023	Resiliency Standards: Definitions, Metrics and Methodologies	Lumen Energy Strategy	Discussion of resiliency definitions and metrics as standards for applications using grid planning scale use case

Introduction to the CPUC Equitable Resiliency Study

EQUITABLE RESILIENCY INDEX & DEMOS



A collaboration with Lumen Energy Strategy, LLC and Spatial Informatics Group, LLC

> WARP to Resilience Weather-Adapted Resource Planning

In affiliation with the EPIC-funded WARP to Resilience initiative

Discussion and Q&A

WebEx Tip

Option 1:

Access the written Q&A panel here



Option 2:

1. Click here to access the attendee list and see who has raised their hand.

2. Raise your hand by clicking the hand icon.



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3. Lower it by clicking again.

Audience Polls

OPTION 1: web browser (recommended)

PollEV.com/lumen999

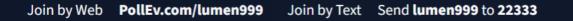
Page will update as new polls are activated

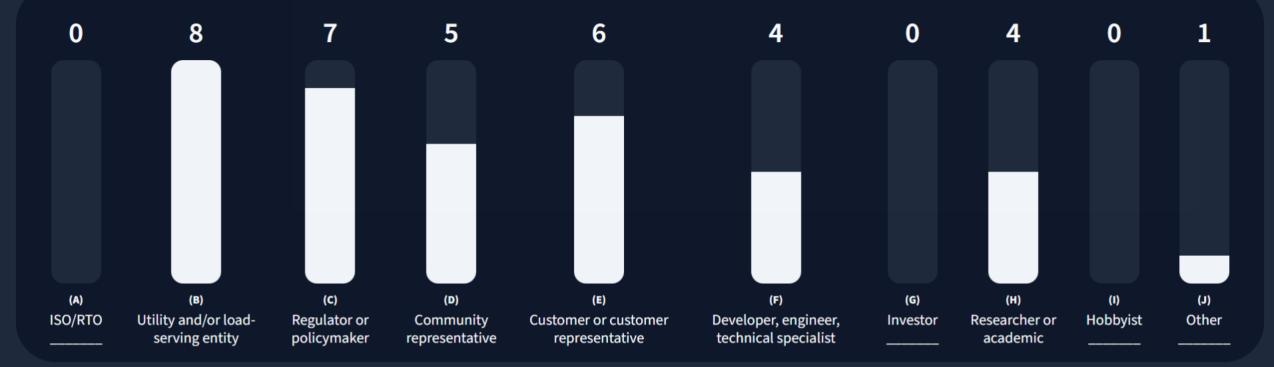


OPTION 2: phone

Text "lumen999" to 22333 Follow prompts

What stakeholder perspective best describes you?



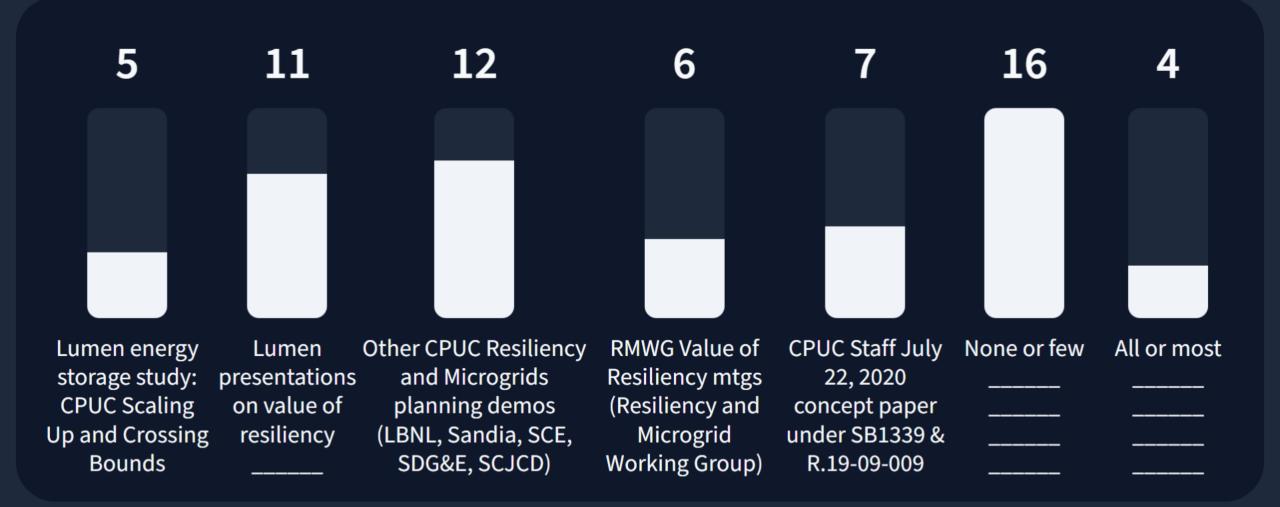






Which related **events and materials** have you attended or reviewed? (select all that apply)







ANALYTICAL APPROACH AND WORK PLAN

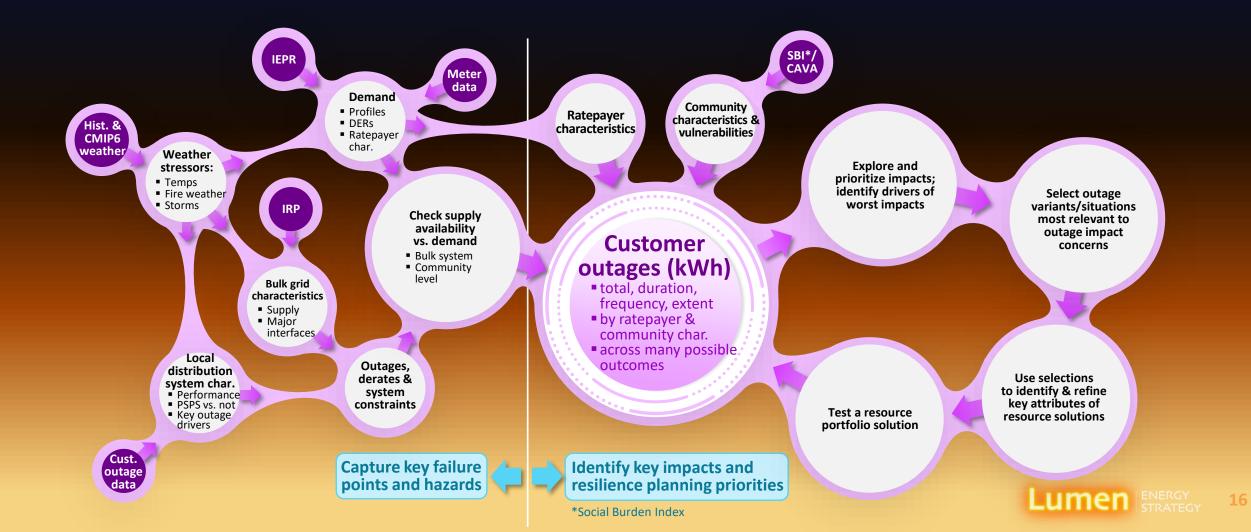


Develop and demonstrate a geo-spatial equitable resiliency index model that leverages existing data-driven tools and bridges gaps in current regulatory policies and practices to facilitate **resilient, equitable, cost-effective, and affordable** electricity grid infrastructure investments

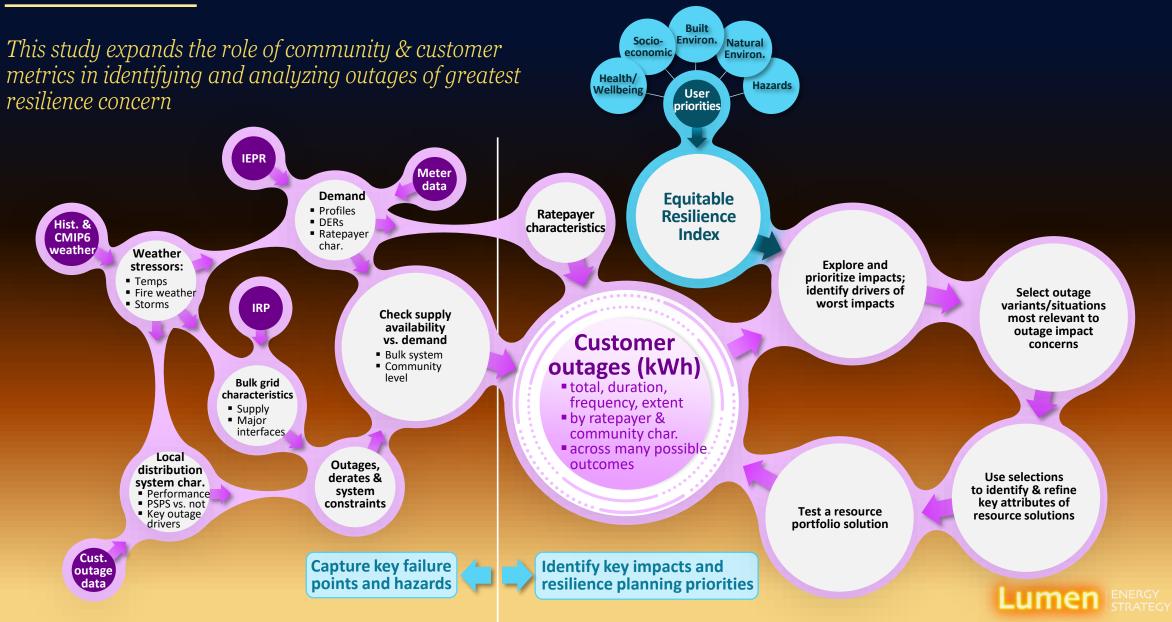
Study objective



Key model elements discussed in our Nov'23 workshop—centered around outage impacts to electric customers



Opportunity for data-driven representation of resilience



17

Resilience evaluation model architecture



The WARP to Resilience model is designed as:

- Stochastic, hourly, model for a given planning year
- Key output is loss-of-load (LOL) metrics; measured at the bulk grid level and distribution system level
- Resource portfolio is an input
- When complete, demo assumptions, model, and results open for public review and use

The equitable resilience index helps the user to:

- Better understand community and customer vulnerabilities that reduce their ability to withstand, reduce the impacts of, and recover from electricity outages
- Compare against and weight modeled outage outcomes, to focus on those of <u>most concern</u> in resilience planning
- Through outage weightings, quantify and compare the ability of alternative resource solutions to improve resilience under the modeled outage outcomes of most concern
- With user inputs on resource costs, calculate a risk-spend efficiency metric (% reduction in outages of concern for every \$ spent) to better understand tradeoffs of alternative resource plans

Data and models as decision support tools



Tough decisions are best made by <u>people</u>, using the best information and analytics available, but also using creative and visionary thinking, and through clear definition of risks and risk tolerances.

"In our age... we have been so persuaded that everything is data, everything [can be] measured, and therefore it can be analyzed, and therefore you can know—It has resulted in two things: first of all, a lot of collection of a lot of data that doesn't mean a damn thing, but secondly, more damagingly, I think, an inability to make a decision where you can't predict a successful outcome without the perfect data model to back it up. Our obsession with data has persuaded people that now they can have certainty beforehand."

Margaret Heffernan Executive coach and author of *Uncharted: How to Map the Future*

Interview excerpt from *Wisdom from the Top* with Guy Raz

Model general applications



Goal: Scalable model applications to support grid planning, project comparisons, and problem-specific mitigation plans

- Grid planning application to synergize systemwide resource portfolio selection with local resilience needs
- Project-specific application to inform project selection, sizing, and configuration decisions to address outage concerns at a specific location
- Problem-specific application to evaluate outage implications of a particular problem and identify resource attributes and locations for mitigation

Demonstrated use cases



	Grid planning	Project-specific	Problem-specific
	Example use case/demo #1:	Example use case/demo #2:	Example use case/demo #3:
User	Load-serving entity (LSE)	Customer	Local Authority
Perspective	Ratepayer	Private	Societal (within a community)
Analytical scope	What mix of resource solutions best synergizes with community and customer-level investments?	Flipside to grid planning demo, how can a project operate to cover all/most resilience risk (depending on risk tolerances) while also offering system services to ratepayers?	Where are investment dollars best spent to mitigate outages and the impacts of outages?
Use model to	 Better understand scope of resilience problem, then technical potential for portfolio of DER resilience solutions (MW/MWh) DER time profile of potential availability to the grid for system services, and likely geographic distribution 	 Better understand outage risk profile, including historical/current risks and potential future risks Select preferences for resource ops to mitigate that risk; analyze tradeoff with market revenues 	 Better understand scope of community hazards and vulnerabilities that might lead to, or be compounded with, electricity outages Select preferences for key hazards and vulnerabilities of concern Analyze tradeoffs of placing resources in one area (e.g., Census Tract) versus another
Model outputs enable user to	Refine their modeling of DERs accordingly and re-optimize resource plans	Refine planned project size/configuration/ operating strategy accordingly and re-estimate net cost given expected market revenues	Refine planned project placement and characteristics accordingly



Schedule and key deliverables

2025 Q3 target for study completion

Study deliverables will include model demonstrations, final report, and technical white paper

Stakeholder engagement through 6 public information sessions:

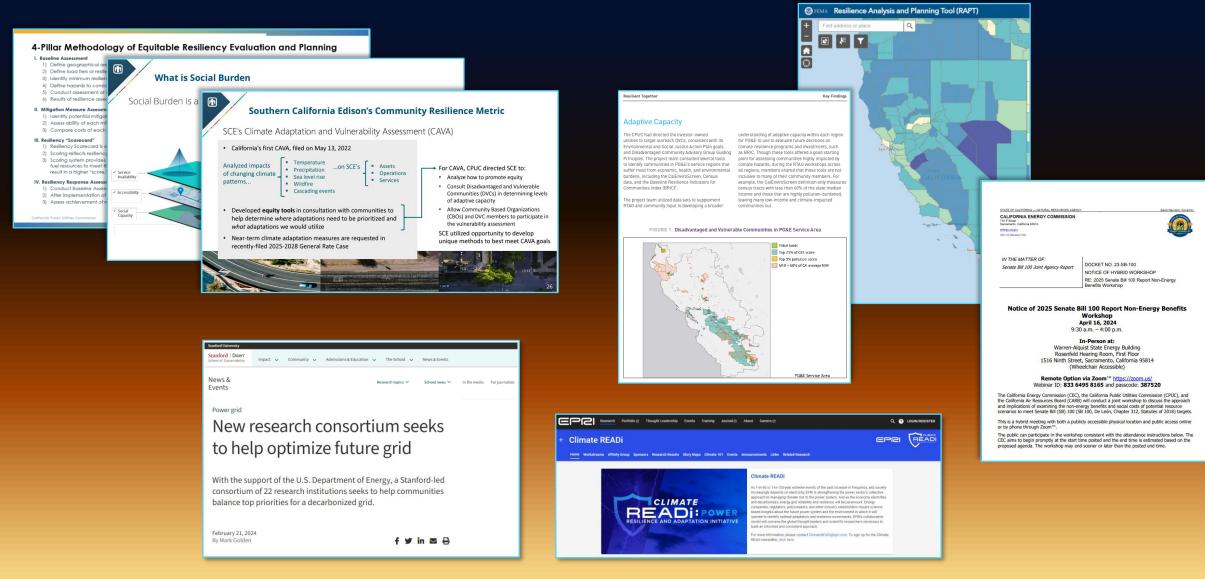
- 1. (Today) Elicit stakeholder feedback on data, assumptions, and modeling plan including proposed demonstrations and scenarios;
- 2. Demonstrate findings and challenges from data collected and processed thus far, and elicit stakeholder feedback on index development and user selections;
- 3. Dig deeper on the proposed model demonstrations and scenarios, and elicit stakeholder feedback on the default indices for those model demonstrations and scenarios;
- 4. Share initial model results and findings, and elicit stakeholder feedback on model strengths/weaknesses and needed immediate refinements and validations;
- 5. Share draft model results, and elicit stakeholder feedback on implications to grid planning processes;
- 6. Briefing on the final report.



OVERVIEW OF KEY DATA SOURCES

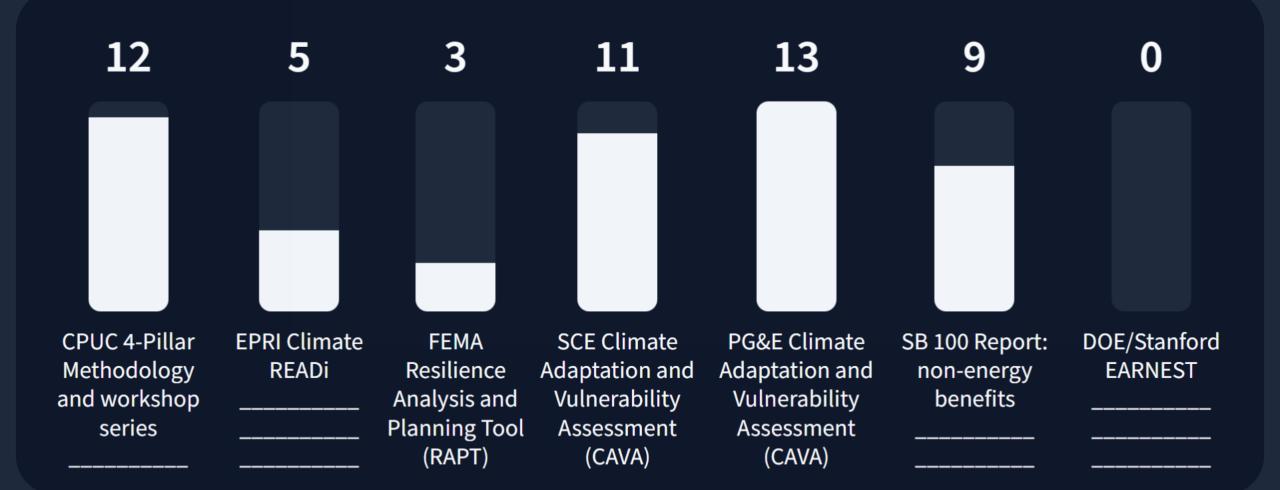
Industry initiatives towards quantifying resilience in grid planning





Which related **industry initiatives** are you familiar with? (select all that apply)





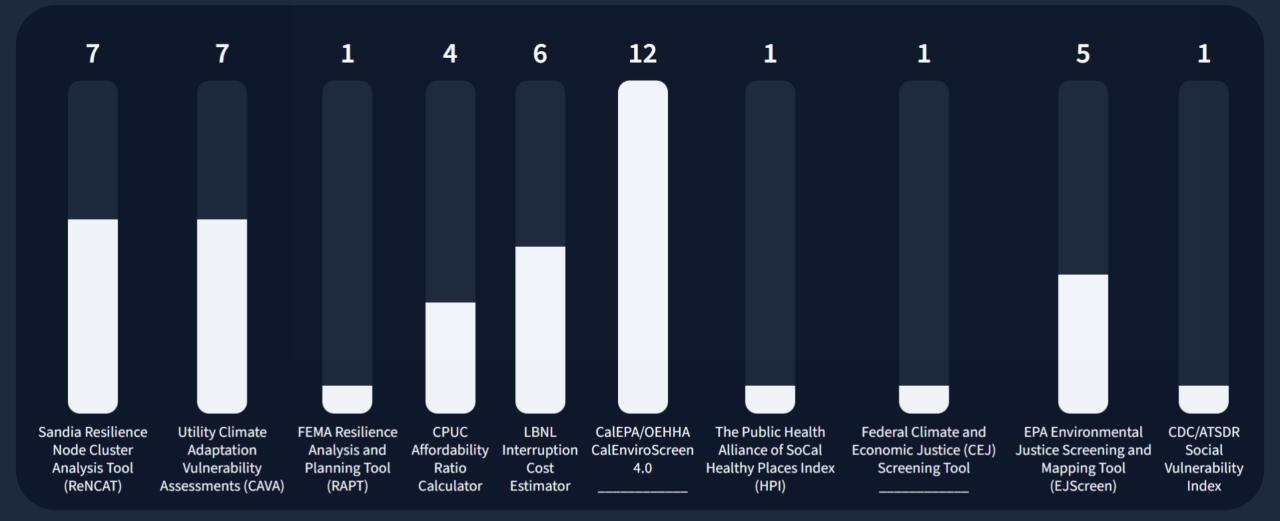


In our data review and collection phase, what are we looking for?

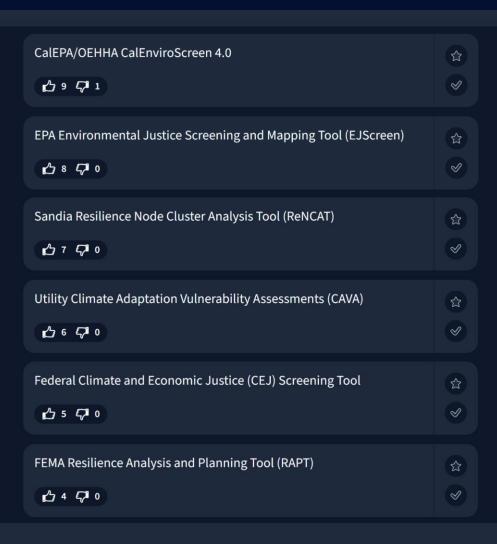
- Specific indicators of vulnerabilities driving electricity outage impacts, for example:
 - Unequal access to essential services enabled by electricity, and to other resources—making outages more/less
 difficult to reduce, withstand, and recover from
 - Susceptibility to an emergency situation that compounds with outages (e.g., heat event and needing AC or fans); hazards that directly impact communities and people
- Data access, completeness, quality
- Approach integrating user preferences/selections
- Methodology for weighting preferred indicators into a composite resilience index
- Examples of effective GIS tools for decision support

Which related **data sources** are you **MOST** familiar with? (select up to 4)





Please **upvote/downvote data sources** (up=relevant/useful to the study discussed today; down=not relevant/useful)



CPUC Affordability Ratio Calculator	22 S
CDC/ATSDR Social Vulnerability Index	\$ ²
LBNL Interruption Cost Estimator (ICE 2.0)	\$
The Public Health Alliance of SoCal Healthy Places Index (HPI)	\$ ¹²



Data sources (examples)



	To learn more	Key resilience-related index/output	Key use of resilience metrics
Sandia Resilience Node Cluster Analysis Tool (ReNCAT)	https://energy.sandia.gov/news/download-sandias-resilient-node- cluster-analysis-tool-rencat/ And as piloted with SCE: <u>https://www.cpuc.ca.gov/industries-and- topics/electrical-energy/infrastructure/resiliency-and-</u> microgrids/resiliency-and-microgrids-events-and-materials	Social Burden Index (SBI)	Guide outage mitigation resource planning across and within communities
Utility Climate Adaptation Vulnerability Assessments (CAVA)	SCE: AL 4793-E (May 13, 2022) PG&E: AL 7271-E (May 15, 2024) Federal BRIC: <u>https://www.sc.edu/study/colleges_schools/artsand</u> <u>sciences/centers_and_institutes/hvri/data_and_resources/bric</u>	SCE: Community Resiliency Metric (CRM) Community Impact Metric (CIM) PG&E: Federal BRIC index	Prioritize grid investments
FEMA Resilience Analysis and Planning Tool (RAPT)	https://rapt-fema.hub.arcgis.com	Community Resilience Challenges Index (CRCI) National Risk Index (NRI)	Emergency planning and preparedness
CPUC Affordability Ratio Calculator	https://www.cpuc.ca.gov/industries-and-topics/electrical- energy/affordability	Affordability Ratio (AR)	Develop strategies to mitigate future energy rate increases
LBNL Interruption Cost Estimator (ICE 2.0)	https://icecalculator.com	Value of Lost Load (VoLL)	High-level benefits to reliability improvements; wholesale market design
CalEPA/OEHHA CalEnviroScreen 4.0	https://oehha.ca.gov/calenviroscreen	Composite burden score (CES Score)	Direct climate investments
The Public Health Alliance of SoCal Healthy Places Index (HPI)	https://www.healthyplacesindex.org	Healthy Places Index (HPI)	Direct health funding and efforts
Federal Climate and Economic Justice (CEJ) Screening Tool	https://screeningtool.geoplatform.gov	Disadvantaged Community designation	Guide programs targeting disadvantaged communities
EPA Environmental Justice Screening and Mapping Tool (EJScreen)	https://www.epa.gov/ejscreen	EJ Indices (multiple)	Guide environmental protection policies and programs
CDC/ATSDR Social Vulnerability Index	https://www.atsdr.cdc.gov/placeandhealth/svi	Social Vulnerability Index (SVI)	Prepare for and recover from public health emergencies



Action needed:

Please review the following references in preparation for Information Sessio

- Industry initiatives (examples)
- Data sources (examples)
- Selected references
- Decision support tools (examples)

ion #2:		Please review in preparation for information Session #2 CPUC 4-Pillar Methodology and workshop series		To learnmore https://www.cpuc.ca.gov/industries-and-topics/electrical- energy/infrastructure/resiliency-and-microgrids/resiliency-and-microgrids-events-			
Data Sources (examples) Please review in preparation for Information Session #2				and-materials			
Sandia Resilience Node Cluster Analysis Tool (ReNCAT)	tool-rencat/ And as piloted with SCE: https://www.cpuc.ca.gov/industri	/download-sandias-resilient-node-cluster-analysis- tries-and-topics/electrical- -and-microgrids/resiliency-and-microgrids-events-	Key resilience-relat Social Burden Index (Key use of resilience metrics Guide outage mitigation resourc	e planning across and within o	communities
Utility Climate Adaptation Vulnerability Assessments (CAVA)	SCE: AL 4793-E (May 13, 2022) PG&E: AL 7271-E (May 15, 2024) Federal BRIC: https://www.sc.edu/study/college hvri/data_and_resources/bric	Selected Publications Please review in preparation for Information Sessio	Community Impact M	esiliency Metric (CRM), Metric (CIM)	Prioritize grid investments	urt	
FEMA Resilience Analysis and Planning Tool (RAPT) CPUC Affordability Ratio Calculator LBNL Interruption Cost Estimator (ICE 2.0) CalEPA/OEHIA CalEnviroScreen 4.0	https://rapt-fema.hub.arcgis.com https://www.cpuc.ca.gov/industr https://icecalculator.com https://oehha.ca.gov/calenvirosc	gis.com April: Markio Geronimo, and Cevat Onur Aydin. 2024. California Public Utilities Commission scaling up and crossing bounds: energy storage in California. Lumen EnergyStrategy, LLC. Prepared for the California Public Utilities Commission. May 1, 2024. www.lumenenergystrategy.com/energystrategy					
The Public Health Alliance of SoCal Healthy Places Index (HPI) Federal Climate and Economic Justice (CEJ) Screening Tool EPA Environmental Justice Screening and Mapping Tool (EJScreen) CDC/ATSDR Social Vulnerability Index	https://www.healthyplacesindex. https://screeningtool.geoplatform https://www.epa.gov/ejscreen https://www.atsdr.cdc.gov/place	CPUC Staff. 2020. Microgrids and resiliency staff co Microgrids and resiliency staff co https://docs.cpuc.ca.gov/PublishedDocs/Efile/Co Dugan, Jesse, Dahlia Byles, and Salman Mohaghegi Disaster Risk Reduction. 85 (2023) 103501. https://	concept paper. Pursuan 000/M344/K038/34403 ghi. 2023. "Social vulner ://doi.org/10.1016/j.ijdr	nt to Senate Bill 1339 (2018) an 38386.PDF erability to long-duration power frr.2022.103501	and R. 19-09-009. July 22, 2020. er outages." International Journal of	https://docs.cpuc.ca.gov/Pu https://doi.org/10.1016/j.ijdt	
		Sparti, Chelsi, Peter Larsen, and Tyler Huntington. 2 natural hazard information. Lawrence Berkeley Na Division. Bronard for the California Public Utilities	ational Laboratory Elect	ctricity Markets & Policy Energ	gy Analysis & Environmental Impacts	https://www.cpuc.ca.gov/-/r division/documents/resilient	cy-and-microgrids/re

rmation Session: Introduction to the CPLIC Equitable Resiliency Stud osted by the CPUC Grid Resiliency and Microgrids Team. Energy Divisio

ontember 10, 2024 10:00 AM-12:00 PM Pacific Industry Initiatives (examples)

sharing-reportaug20 nd

See the Excel file under today's meeting materials here:

https://www.cpuc.ca.gov/industries-and-topics/electrical-energy/infrastructure/resiliencyand-microgrids/resiliency-and-microgrids-events-and-materials

Selected references



Other CPUC Resiliency and Microgrids workshops and materials, including 4 Pillars Methodology: <u>https://www.cpuc.ca.gov/resiliencyandmicrogrids</u>

Also:

Aydin, Mariko Geronimo, and Cevat Onur Aydin. 2024. *California Public Utilities Commission scaling up and crossing bounds: energy storage in California*. Lumen Energy Strategy, LLC. Prepared for the California Public Utilities Commission. May 1, 2024. <u>www.lumenenergystrategy.com/energystorage</u>

Brockway, Anna M., Jennifer Conde, and Duncan Callaway. 2021. "Inequitable access to distributed energy resources due to grid infrastructure limits in California." *Nature Energy*. September 13, 2021. <u>https://doi.org/10.1038/s41560-021-00887-6</u>

CPUC Staff. 2020. *Microgrids and resiliency staff concept paper*. Pursuant to Senate Bill 1339 (2018) and R.19-09-009. July 22, 2020. <u>https://docs.cpuc.ca.gov/PublishedDocs/Efile/G000/M344/K038/344038386.PDF</u>

Dugan, Jesse, Dahlia Byles, and Salman Mohagheghi. 2023. "Social vulnerability to long-duration power outages." *International Journal of Disaster Risk Reduction*. 85 (2023) 103501. <u>https://doi.org/10.1016/j.ijdrr.2022.103501</u>

Sparti, Chelsi, Peter Larsen, and Tyler Huntington. 2023. *The value of sharing and consolidating critical community, electricity, and natural hazard information*. Lawrence Berkeley National Laboratory Electricity Markets & Policy Energy Analysis & Environmental Impacts Division. Prepared for the California Public Utilities Commission. August 2023. <u>https://www.cpuc.ca.gov/-/media/cpuc-website/divisions/energy-division/documents/resiliency-and-microgrids-events-and-materials/lbnldoe-data-sharing-reportaug20.pdf</u>

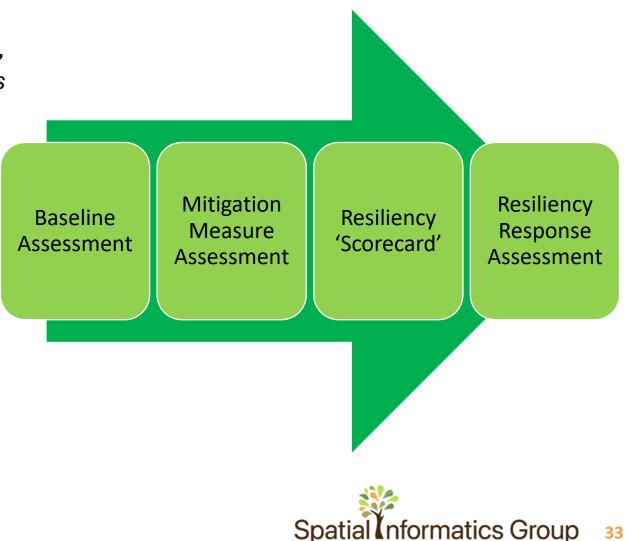


EXAMPLES OF GEO-SPATIAL DECISION SUPPORT TOOLS AND INDICES

Decision Support Tools for Equitable Resiliency Planning

Objective - Support Needs of 4-Pillar Framework for Resiliency Planning

- Customer Outage/Use Profiles (from WARP), e.g.,
 - Historic and projected outage characteristics
 - Customer use characteristics
- Community Resilience Profiles, e.g.,
 - Social Vulnerability
 - Economic
 - Preparedness
- Natural Hazards Exposure Profiles, e.g.,
 - Wildfire
 - Earthquake
 - Heat
 - Etc.



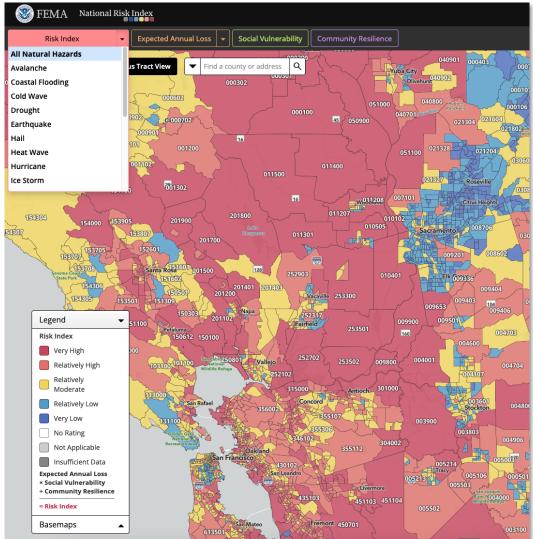
FEMA National Risk Index

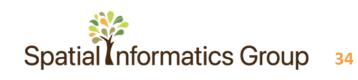
https://hazards.fema.gov/nri/map

• Leverages data for 18 hazards and risk factors for each U.S. County and Tract.

Other examples:

- CDC/ATSDR Social Vulnerability Index (SVI)
- The Public Health Alliance of SoCal Healthy Places Index (HPI)
- US Forest Service Wildfirerisk.org





Fuel

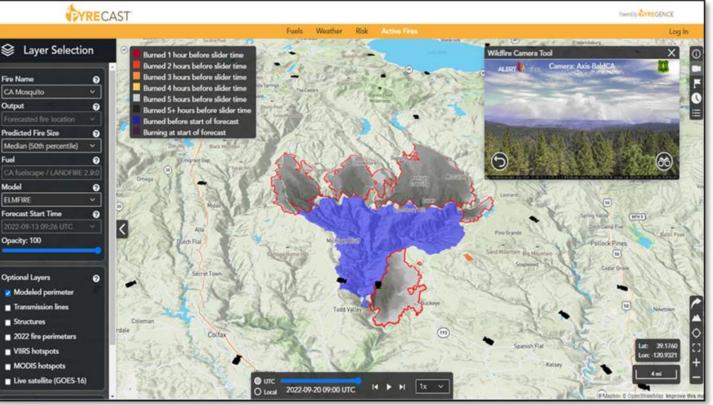
PyreCast

https://pyrecast.org/

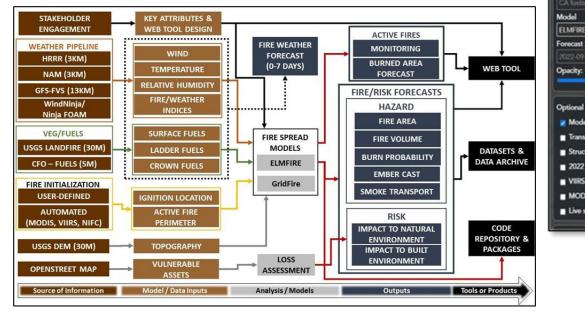
Near-term fire forecast tool

EXTEMPTION OF THE SECONDE • (CEC EPC-18-026)







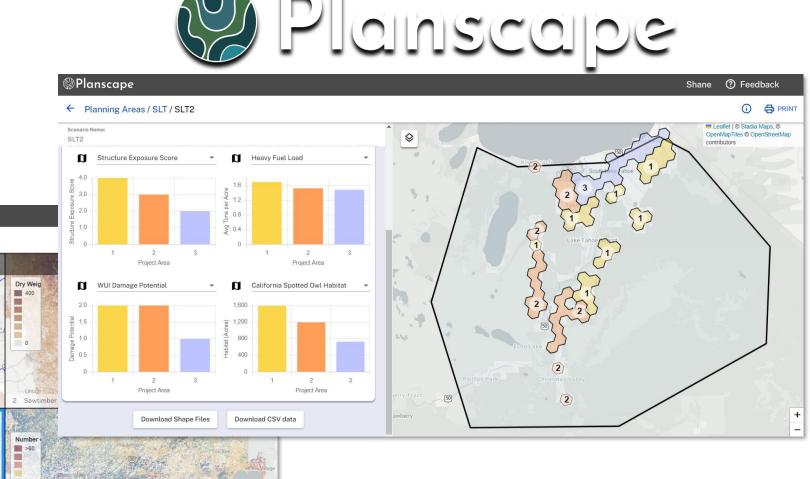


Planscape

Planscape

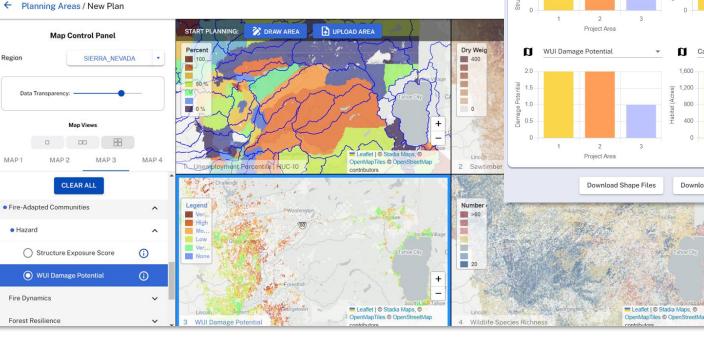
https://app.planscape.org/map

• Landscape resiliency planning tool



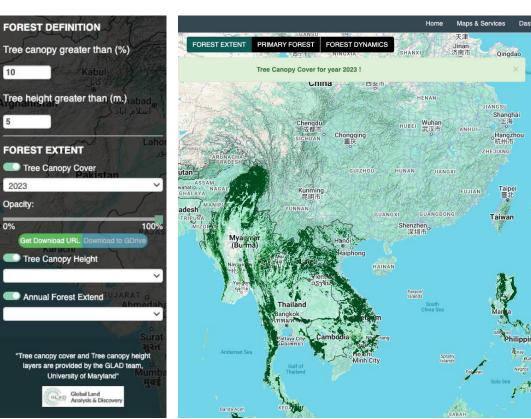
Spatial Informatics Group

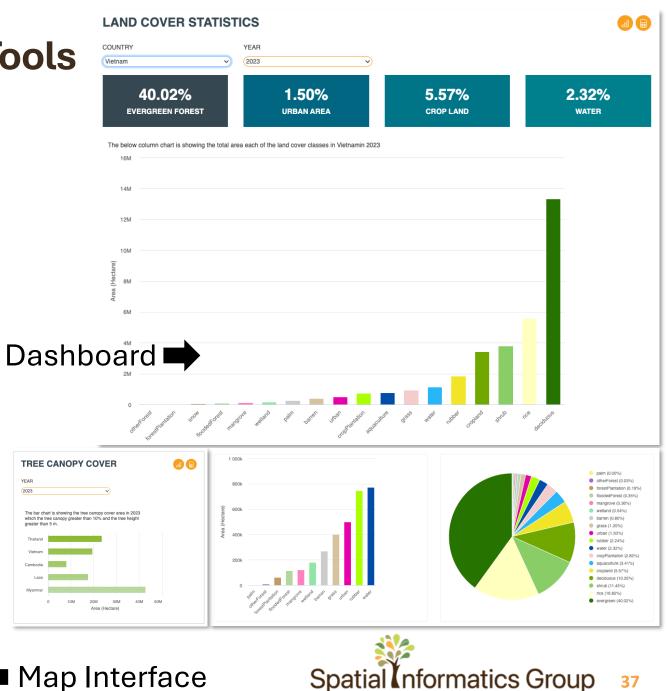
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The regional land cover monitoring system (RCLMS) and the forest monitoring system https://landcovermapping.org/en/forest-monitor/

• Leverages and disseminates open-source remote sensing data

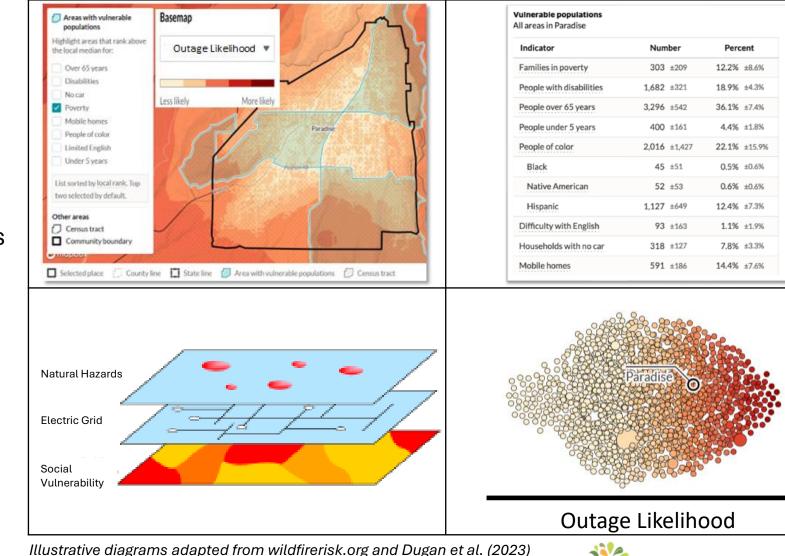




Tool Functions & Features: Concepts

- Maps & Overlays
- Graphics
- Tabular Summaries
- Reports
- Selectable Resilience Metrics
- Swipe Tool/Time Slider
- Interactivity

(all diagrams are illustrative, for discussion purposes only)



Spatial Informatics Group 38

Action Needed:

In preparation for information session #2

- Review the decision support tools from list provided; identify the tools you like best.
- From the decision support tools reviewed, what features and functions are appealing to you?
- What information and/or outputs are critical for the tool to provide and support your grid resiliency planning needs?



Discussion and Q&A

WebEx Tip

Option 1:

Access the written Q&A panel here

Option 2:

- 1. Click here to access the attendee list and see who has raised their hand.
- 2. Raise your hand by clicking the hand icon.

3. Lower it by clicking again.



Next Steps

- Please review the Excel file attached to today's meeting materials
 - In preparation for the next information session
- Information session #2: Demonstrate findings and challenges from data collected and processed thus far, and elicit stakeholder feedback on index development and user selections

For more information:

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